Month of the Startup Financing in MENA

Bibliometric Insights into Gaps in Scale, Innovation, and Formalisation



Sonia KHERBACHI Doctor of Management Associate Professor in Management Sciences Naima BENKHIDER Doctor of Management Associate Professor Nassim KEDDARI Doctor of Finance and International Trade Assistant Professor



University of Bejaia Algeria



sonia.kherbachi@univ-bejaia.dz

Q Introduction: The Informal Economy Reality

Structural reality and conceptual blind spot of informal economy in MENA

Research Gap

- Lack of attention on informal mechanisms enabling entrepreneurial ventures
- Focus mainly on labor informality and tax evasion
 Limited understanding of startup financing
 dynamics

Strategic Choice

Informal financing as *strategic response* to barriers in formal finance, not just fallback option

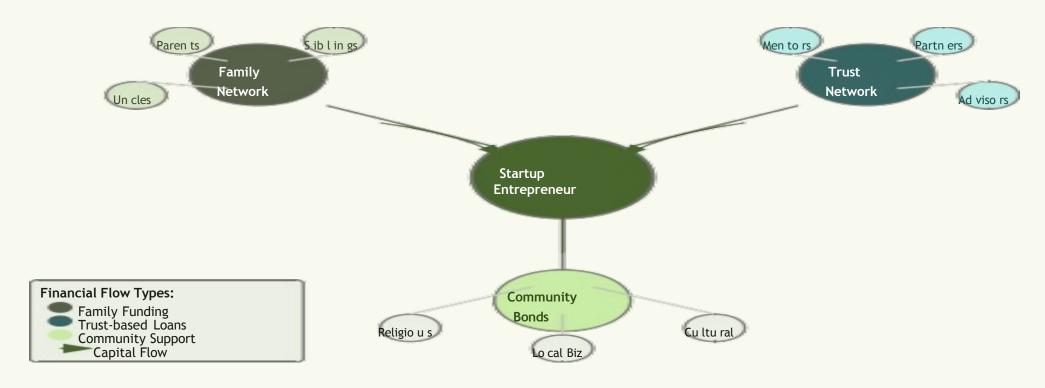
Informal Startup Financing Definition

- Bootstrapping Self-funded operations
- Family/Friend loans Personal network funding
- . Community lending Local financial networks
- Informal angel Unregulated individual investors
- Unregulated crowdfunding Digital collective funding

The Role of Informal Finance in MENA

Understanding the contextual appropriateness for early-stage startups

Informal Finance Ecosystem in MENA



Underexplored Dimensions

Critical gaps in current research understanding

Startup Scalability

Key Question: Can informally financed startups expand and attract follow-on investment?

Limited insight into scale-building capacity and growth potential

Digital Financial **Technologies**

Blurring boundaries between informal and formal finance:

- . Mobile money platforms
- P2P lending systems
- Fintech solutions

m Formalization **Process**

Gradual & capability-dependent transition influenced by:

- Economic incentives
- Regulatory constraints
- Institutional capacity

Methodology: Bibliometric Analysis

Structured quantitative evaluation of scholarly literature

Analytical Capabilities

- Mapping research fields & intellectual trajectories
- Identifying influential contributors & collaboration patterns
- Uncovering thematic trends & evolution
- Highlighting knowledge gaps & future directions

✓ Dataset Overview

Sources: Scopus & Web of Science Publications: 114 articles Time Period: 2005-2024

Geographic Focus: MENA countries

Q Search Strategy

Keywords Include:

- . Informal financing
- . Entrepreneurship
- MENA countries
- Angel investment
- Crowdfunding
- . Bootstrapping

Rigorous criteria for inclusion and quality assessment

Distribution géographique des contributions

Country	Publications	Average Citations
Egypt	28	11.3
UAE	23	12.1
Saudi Arabia	19	10.9
Jordan	13	9.4
Morocco	9	8.1

Leading universities

Egypt: Cairo University, American University in Cairo

UAE: UAE University, American University of Sharjah

Saudi Arabia: King Saud University, KAUST

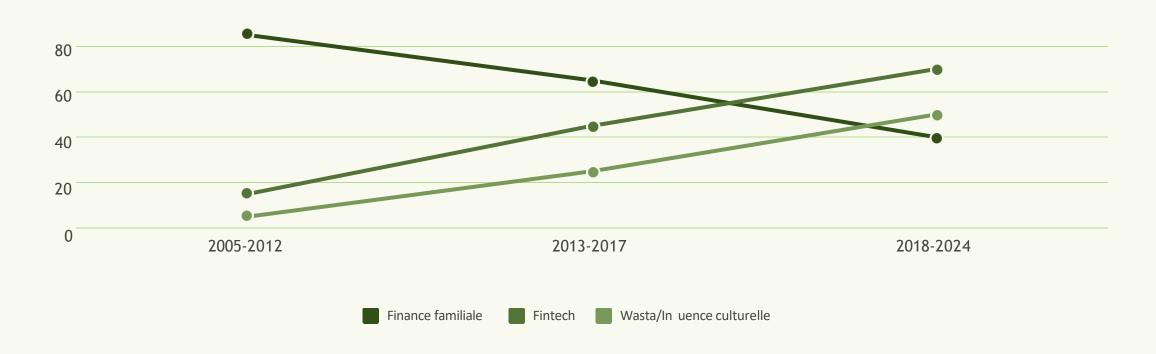
Jordan: University of Jordan, Yarmouk University

Morocco: Hassan II University, Al Akhawayn University

> International Collaboration

A significant share involves collaborations with European and North American researchers, enhancing international visibility

Thematic Evolution and Key Concepts



Social Capital (2005 - 2012)

Dominant Themes: Family finance; Household finance; Trust; Kinship ties; Community Microfinance

Finance digitale (2013-2017)

Emergence: Crowdfunding, Business angel networks, Structured Islamic finance Transition towards institutionalization

% Complexification (2018-2024)

New concepts: Fintech platforms, Gender, Wasta, Women's entrepreneurship Convergence digital-informel

Influencing Authors and Key publications

Article	Author	Citations
Crowdfunding for Arab youth startups	El-Haddad & El-Masry (2017)	67
Family financing in Saudi startups	Al-Jabri et al. (2016)	61
Financial bootstrapping in Tunisia	Ben Salem et al. (2018)	54



leaders

Dr. Leila El-Haddad (American University in Cairo): 7 publications, 121 citations

Dr. Samer Al-Jabri (King Saud University): 6 publications, 97 citations Leurs travaux portent sur le crowdfunding et les barrières culturelles.

Case Studies and Empirical Evidence



Sectoral Dependencies

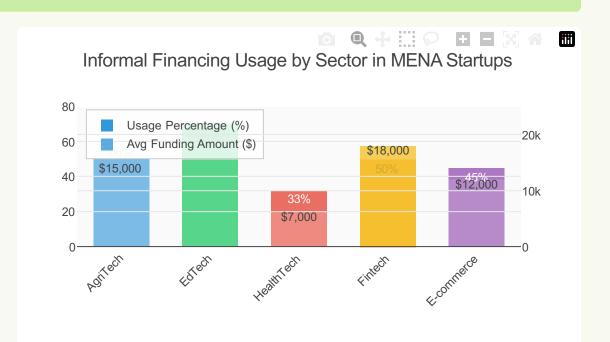
Microeconomic data reveal strong reliance on family financing in specific sectors like AgriTech and EdTech.

- AgriTech startups: 60% family-based funding
- EdTech ventures: Community and angel support
- . Regulatory barriers drive informal choices

5 Funding Patterns

Analysis of 15 MENA startups shows diverse informal financing strategies:

- . Family networks (40-70% of total funding)
- . Community savings groups
- . Informal angel investors
- . Friend-based financing



Q Key Motivations

Startups cite multiple reasons for choosing informal sources:

- · Speed and flexibility of access
- Lack of bank collateral requirements
- Trust-based relationships
- Unbanked founder status



Policy Implications and Recommendations



Hybrid Model Integration

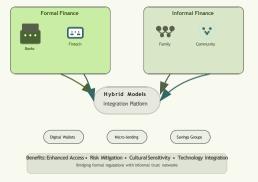
Policy frameworks should integrate informal mechanisms rather than replace them completely.

- Credit guarantee schemes for community lending
- . Recognition of informal credit histories
- Support for inclusive fintech ecosystems
- Institutionalize trust networks without bureaucratization

Strategic Recommendations

- . Develop hybrid financing models that respect cultural norms
- . Create policy tools bridging formal-informal divide
- . Support contextually appropriate financial inclusion
- . Preserve entrepreneurial flexibility while ensuring system integrity

Hybrid Finance Integration Models





Policy Innovation

Countries like Egypt and Morocco demonstrate successful trust-speed integration approaches.

Digital Finance and Fintech Role



Bridging Informal-Formal Divide

Fintech platforms facilitate smooth transitions between informal and formal financing mechanisms.

- .* Enhanced transparency without losing trust
- . Improved capital access
- Preservation of social confidence
- Structured informal transactions

Digital Innovation Trends

Mobile money solutions Peer-to-peer lending platforms Islamic fintech compatibility

Crowdfunding integration

Development Priorities

Support systems must be established to enhance transparency while maintaining culturally embedded trust mechanisms.

Policy focus: Balanced approach between innovation and tradition.

The role of youth and womens in informal financing



Profil des bénéficiaires

Youth entrepreneurs: first users

Women entrepreneurs: limited access to formal credit

Main Motivations : flexibilité et accessibilité



- Inaccessible collateral requirements
- Lack of credit history
- Complex bureaucratic procedures
- Cultural distrust of banks

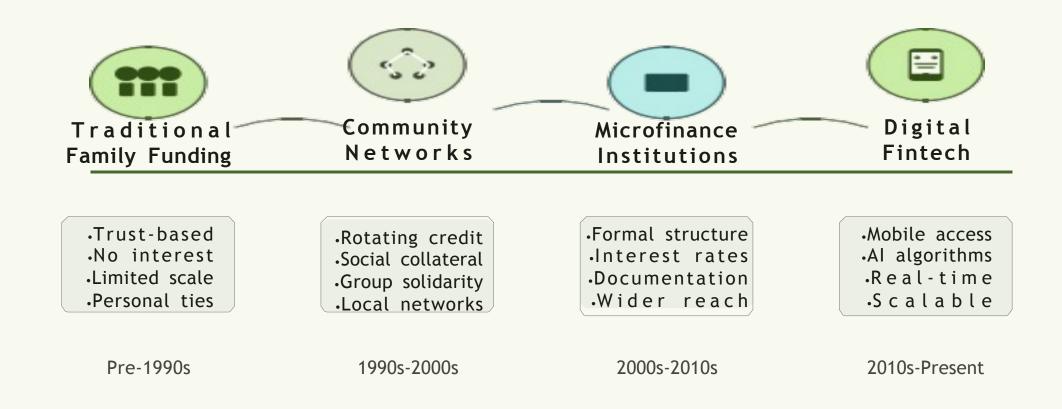
Mhat the data is showing?

Startups led by young people aged 1–2 years represent 70% of informal financing users in the region.

Informal Financing Usage by Demographic Groups in MENA Countries



© Conclusion



Evolution Flow: — Technological & Regulatory Development

Key References

- . Filippelli, S., Troise, C., Bigliardi, B., & Corvello, V. (2025). Examining the influence of entrepreneurial ecosystem pressure on the economic, social, and environmental orientation of startups. *Technological Forecasting and Social Change*, 210.
- . Keddari, N., Kherbachi, S., & Benkhider, N. (2021). Supporting sustainable manufacturing practices implementation using design structure matrix in the Algerian economy. *Proceedings of the 23rd International DSM Conference*, Montreal, Canada.
- . Webb, J. W., & Barzuna-Hidalgo, O. (2025). Implementing firm strategy in the informal economy.

Organizational Dynamics.